

**9th Annual DFI Corporate Governance Conference**  
Organized by the DFI Working Group on Corporate Governance  
Hosted by Nacional Financiera  
March 4-6, 2015. Mexico City

**Wednesday, March 4th**

<b>Time</b>	<b>Topic</b>	<b>Speaker / Presenter</b>
8:00 – 9:00am	<b>Registration</b>	
9:00 – 9:30am	<b>Opening Remarks</b>	<ul style="list-style-type: none"> <li>• <b>Dr. Jacques Rogozinski</b>, General Director of <i>Nacional Financiera</i></li> <li>• <b>Sanaa Abouzaid</b>, Chairwoman, <i>DFI CG Working Group</i></li> </ul>
9:30 – 10:00am	<b>Overview of the conference and introduction of participants</b>	<ul style="list-style-type: none"> <li>• <b>Juan Pablo Newman</b>, Vice President of Treasury and Markets, <i>Nacional Financiera</i></li> </ul>
10:00 – 11:00am	<b>Update on Framework Implementation Progress</b>	<ul style="list-style-type: none"> <li>• <b>Enzo Gregori and Andres Oneto</b></li> </ul>
11:00 – 11:30am	<b>Coffee break</b>	
11:30am – 12:30pm	<b>Corporate Governance Challenges of Mexican Listed Companies</b>	<ul style="list-style-type: none"> <li>• <b>Pedro Zorrilla</b>, Vice President of Corporate Services and Institutional Relations, <i>BMV</i> (TBC)</li> </ul>
12:30 – 2:00pm	<b>Lunch</b> Meeting participants & Special Guests	
2:00 – 3:30pm	<b>Presentation by DFI clients</b> who will share their experience with the CG Assessment/Action Plan and the impact it had on their company.	<ul style="list-style-type: none"> <li>• <b>Moderated by Sanaa Abouzaid</b></li> </ul>
3:30 – 4:30pm	<b>Integrating CG into investment operations</b> <ul style="list-style-type: none"> <li>• Adopting CG procedures in line with the CGDF methodology</li> <li>• Developing CG action plans</li> <li>• Monitoring implementation of CG action plans</li> </ul>	<ul style="list-style-type: none"> <li>• <b>Martin Steindl</b></li> </ul>
4:30 – 5:00pm	<b>Coffee break</b>	
5:00 – 6:00pm	<b>Presentation by DFI representatives on specific tools or materials they have developed for CG Assessments</b> <ul style="list-style-type: none"> <li>• CAF</li> <li>• 2 other DFIs (TBC)</li> </ul>	
6:00 – 6:15pm	<b>Wrap up Day 1</b>	<ul style="list-style-type: none"> <li>• <b>Andres Oneto</b></li> </ul>

**Reception/ Dinner: Toast offered by Dr. Jacques Rogozinski, General Director of Nacional Financiera**



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**Thursday, March 5th**

Time	Topic	Speaker / Presenter
9:00 – 9:15am	<b>Recap Day 1, Introduction Day 2</b>	• <b>Barry Lawson</b>
9:15 – 10:30am	<b>Ensuring Internal responsibility.</b> Session addressing the different Departments where CG “champions” sit among Signatories and discussion about the advantages/disadvantages of the different models	• <b>Anne Keppler</b>
10:30 – 11:00am	<b>Coffee break</b>	
11:00am – 12:30pm	<b>Panel</b> composed of representatives of <b>DFI’s</b> sharing their experience on implementation. ( <i>How do different signatories help clients implement recommendations? TA? Advisory Services? Who pays? What has worked better? What have been the roadblocks?</i> ) • <i>PROPARCO</i> • <i>2 other DFIs (TBC)</i>	• <b>Q &amp; A led by Enzo Gregori</b>
12:30 – 2:00pm	<b>Lunch</b>	
2:00 - 3:15pm	<b>Corporate Governance in Family Businesses</b>	• <b>Luis Miguel Pando, CEO,</b> Consejo Coordinador Empresarial (TBC)
3:15 – 3:45pm	<b>Presentation of the new website</b>	• <b>Ababacar Gaye</b>
3:45 – 4:30pm	<b>Coffee break</b>	
4:30 – 5:00pm	<b>Making the Business Case of CG</b>	• <b>Vassilis Christakis</b>
5:00 – 5:30pm	<b>Concluding Session</b> • Looking Ahead: Working Group Priorities for 2015 • Presentation of new Chairperson/ Secretary Team • Announcement of 2016 CG Conference • Closing Remarks	• <b>Led by the Chairperson for the 2015-2016 period (TBD)</b>

**Friday, March 6th**

Time	Topic	Speaker / Presenter
9:00 – 10:30am	<b>Practical Case:</b> Early screening tool	• <b>Martin Steindl &amp; Rebeca Sanchez de Tagle</b>
10:30 – 11:00am	<b>Coffee Break</b>	
11:00am – 1:00pm	<b>Practical Case:</b> Progression Matrix / Questionnaire & Preparing the Corporate Governance Action Plan	

